

## Message Text

UNCLASSIFIED

PAGE 01 USUN N 05167 01 OF 02 020401Z

ACTION IO-14

INFO OCT-01 EUR-12 ISO-00 AF-10 ARA-14 EA-12 NEA-10  
CIAE-00 DODE-00 PM-05 H-02 INR-07 L-03 NSAE-00  
NSC-05 PA-02 PRS-01 SP-02 SS-15 USIA-15 AID-05  
CEA-01 COME-00 EB-08 FRB-01 STR-05 TRSE-00 LAB-04  
SIL-01 OMB-01 /156 W

-----027208 020432Z /75

R 012336Z DEC 77

FM USMISSION USUN NEW YORK

TO SECSTATE WASHDC 8142

INFO AMEMBASSY BRUSSELS

USMISSION GENEVA

AMEMBASSY PARIS

UNCLAS SECTION 1 OF 2 USUN 5167

USEEC ALSO FOR EMBASSY

USOECN ALSO FOR EMBASSY

E.O. 11652: N/A

TAGS: UNGA, EGEN, AORG

SUBJECT: UN RESTRUCTURING: SECTION V (OPERATIONAL  
ACTIVITIES)

1. TRANSMITTED BELOW IS DRAFT REFLECTING CURRENT STATUS  
OF NEGOTIATIONS ON THIS SECTION.

2. QUOTE V. OPERATION ACTIVITIES OF THE UNITED NATIONS SYSTEM

1. RESTRUCTURING MEASURES IN RESPECT OF THE OPERATIONAL ACTIVITIES  
OF THE UNITED NATIONS SYSTEM FOR DEVELOPMENT SHOULD SERVE  
TO PROMOTE THE ACHIEVEMENT OF THE FOLLOWING OBJECTIVES:

- (A) A REAL INCREASE IN THE FLOW OF RESOURCES FOR SUCH AC-  
TIVITIES ON A PREDICTABLE, CONTINUOUS AND ASSURED BASIS,
- (B) THE ASSISTANCE PROVIDED SHOULD BE IN CONFORMITY

UNCLASSIFIED

UNCLASSIFIED

PAGE 02 USUN N 05167 01 OF 02 020401Z

WITH THE NATIONAL OBJECTIVES AND PRIORITIES OF THE RECIP-  
IENT COUNTRIES,

- (C) THE ORIENTATION OF THESE ACTIVITIES AND THE ALL-  
LOCATION OF AVAILABLE RESOURCES FOR THESE ACTIVITIES TO FULLY  
REFLECT THE OVERALL STRATEGIES, POLICIES AND PRIORITIES  
OF THE GENERAL ASSEMBLY AND THE ECONOMIC AND SOCIAL COUNCIL,
- (D) THE ACHIEVEMENT OF OPTIMUM EFFICIENCY AND THE

REDUCTION OF ADMINISTRATIVE COSTS WITH A CONSEQUENT INCREASE  
IN THE PROPORTION OF RESOURCES AVAILABLE TO MEET THE  
ASSISTANCE REQUIREMENTS OF RECIPIENT COUNTRIES.

2. IN CARRYING OUT THE COMPREHENSIVE POLICY REVIEW OF OPER-  
ATIONAL ACTIVITIES FOR DEVELOPMENT, AS PROVIDED FOR IN  
SECTION II, PARAGRAPH ..., THE ECONOMIC AND SOCIAL COUNCIL  
SHOULD BE GUIDED BY THE OBJECTIVES OUTLINED IN PARAGRAPH 1  
ABOVE.

3. WITH THESE OBJECTIVES IN VIEW BEGIN BRACKETS AND  
AS A FIRST STEP END BRACKETS BEGIN BRACKETS AND AT THIS  
STAGE END BRACKETS, INTEGRATION MEASURES BEGIN BRACKETS  
AS OUTLINED END BRACKETS BEGIN BRACKETS SUCH AS THOSE OUTLINED  
END BRACKETS IN THE FOLLOWING PARAGRAPHS SHOULD BE GRADUALLY  
UNDERTAKEN, UNDER THE AUTHORITY OF THE SECRETARY-  
GENERAL WHEREVER APPROPRIATE, IN RESPECT OF BEGIN BRACKETS EX-  
ISTING END BRACKETS UNITED NATIONS PROGRAMMES AND FUNDS  
FOR DEVELOPMENT FINANCED BY EXTRABUDGETARY RESOURCES. THE  
IMPLEMENTATION OF THESE MEASURES SHOULD BE CARRIED OUT UNDER  
THE GUIDANCE OF THE GENERAL ASSEMBLY AND THE ECONOMIC AND SOCIAL  
COUNCIL PARTICULARLY BEARING IN MIND, FIRSTLY THAT A MAJOR PRE-  
MISE UNDERLYING SUCH INTEGRATION IS THAT IT WILL STIMULATE  
SUBSTANTIALLY HIGHER LEVELS OF VOLUNTARY CONTRIBUTIONS  
TO OPERATIONAL ACTIVITIES FOR DEVELOPMENT, AND SECONDLY THAT  
IT SHOULD ACCORDINGLY BE CARRIED FORWARD WITH DUE  
REGARD TO THE CURRENT LEVELS OF SUCH VOLUNTARY CONTRIBUTIONS.  
BEGIN BRACKETS THE RESOURCES, AIMS AND OBJECTIVES OF THE  
UNCLASSIFIED

UNCLASSIFIED

PAGE 03 USUN N 05167 01 OF 02 020401Z

PROGRAMMES AND FUNDS SHOULD REMAIN SEPARATELY AND CLEARLY IDEN-  
TIFIED. END BRACKETS BEGIN BRACKETS THE RESOURCES,  
AIMS AND OBJECTIVES OF THE PROGRAMMES SHOULD REMAIN  
CLEARLY IDENTIFIED. END BRACKETS

4. BEGIN BRACKETS IN THIS CONTEXT END BRACKETS BEGIN BRACKETS  
IN THE CONTEXT OF PROGRESS TOWARDS INTEGRATION OF  
OPERATIONAL ACTIVITIES FOR DEVELOPMENT END BRACKETS,  
THERE SHOULD BE ESTABLISHED A SINGLE GOVERNING BODY RES-  
PONSIBLE FOR THE MANAGEMENT AND CONTROL, AT THE INTERGOVERNMENTAL  
LEVEL, BEGIN BRACKETS OF THE UNITED NATIONS PROGRAMMES  
AND FUNDS CONCERNED END BRACKETS BEGIN BRACKETS OF UNITED  
NATIONS OPERATIONAL ACTIVITIES FOR DEVELOPMENT. END BRACKETS  
1/ THIS BODY WOULD REPLACE THE EXISTING GOVERNING BODIES.  
ITS COMPOSITION SHOULD BE SUCH AS TO ENSURE A WIDE,  
EQUITABLE AND BALANCED REPRESENTATION.

5. WITHOUT PREJUDICE TO OTHER ARRANGEMENTS FOR MOBIL-  
IZING ADDITIONAL FUNDS FOR PARTICULAR PROGRAMMES THROUGH  
OTHER MEASURES OR FROM OTHER SOURCES AND SUBJECT TO PROVISION  
BEING MADE FOR THE EARMARKING OF CONTRIBUTIONS FOR SPECIFIC  
PROGRAMMES, THERE SHOULD BE HELD A SINGLE ANNUAL UNITED  
NATIONS PLEDING CONFERENCE FOR ALL UNITED NATIONS OPERA-  
TIONAL ACTIVITIES FOR DEVELOPMENT. IN PREPARING FOR THE PLE-

DGING CONFERENCE THE SECRETARIAT SHOULD MAKE AVAILABLE TO  
GOVERNMENTS INFORMATION CONCERNING PREVIOUS (AND CURRENT) CONTRI-  
BUTIONS FOR THE VARIOUS PROGRAMMES FROM GOVERNMENTS AND  
OTHER SOURCES.

UNCLASSIFIED

NNN

UNCLASSIFIED

PAGE 01 USUN N 05167 02 OF 02 020355Z  
ACTION IO-14

INFO OCT-01 EUR-12 ISO-00 AF-10 ARA-14 EA-12 NEA-10  
AID-05 CEA-01 CIAE-00 COME-00 EB-08 FRB-01 INR-07  
NSAE-00 SP-02 STR-05 TRSE-00 LAB-04 SIL-01 OMB-01  
DODE-00 PM-05 H-02 L-03 NSC-05 PA-02 PRS-01  
SS-15 USIA-15 /156 W

-----027185 020432Z /75

R 012336Z DEC 77  
FM USMISSION USUN NEW YORK  
TO SECSTATE WASHDC 8143  
INFO AMEMBASSY BRUSSELS  
USMISSION GENEVA  
AMEMBASSY PARIS

UNCLAS SECTION 2 OF 2 USUN 5167

USEEC ALSO FOR EMBASSY  
USOECN ALSO FOR EMBASSY

6. MEASURES SHOULD BE TAKEN TO ACHIEVE MAXIMUM UNIFORMITY  
OF ADMINISTRATIVE, FINANCIAL, BUDGETARY, PERSONNEL, AND  
PLANNING PROCEDURES (INCLUDING THE ESTABLISHMENT OF A  
COMMON PROCUREMENT SYSTEM, HARMONIZED BUDGET AND PROGRAMME  
CYCLES, A UNITED PERSONNEL SYSTEM, A COMMON RECRUITMENT AND  
TRAINING SYSTEM.)

7. AT THE COUNTRY LEVEL, THERE SHOULD BE IMPROVED  
COHERENCE OF ACTION AND EFFECTIVE INTEGRATION, IN ACCORDANCE WITH  
THE OBJECTIVES AND PRIORITIES OF THE GOVERNMENT CONCERNED, OF  
THE VARIOUS SECTORAL INPUTS FROM THE UNITED NATIONS SYSTEM.  
THE UNITED NATIONS DEVELOPMENT PROGRAMME COUNTRY-PROGRAM  
PROCESS /2 SHOULD BE UTILIZED AS A FRAME OF REFERENCE FOR THE  
OPERATIONAL ACTIVITIES CARRIED OUT AND FINANCED BY THE OR-  
GANIZATIONS OF THE UNITED NATIONS SYSTEM FROM THEIR OWN  
RESOURCES.

8. ON BEHALF OF THE UNITED NATIONS SYSTEM, OVER-ALL  
RESPONSIBILITY FOR, AND CO-ORDINATION OF, OPERATIONAL ACTIVITIES  
UNCLASSIFIED

UNCLASSIFIED

PAGE 02 USUN N 05167 02 OF 02 020355Z

FOR DEVELOPMENT CARRIED OUT AT THE COUNTRY LEVEL SHOULD BE ENTRUSTED TO A SINGLE OFFICIAL TO BE DESIGNATED BEGIN BRACKETS TAKING INTO ACCOUNT THE SECTORS OF PARTICULAR INTEREST TO THE COUNTRIES OF ASSIGNMENT END BRACKETS IN CONSULTATION WITH AND WITH THE CONSENT OF THE GOVERNMENT CONCERNED, WHO SHOULD EXERCISE TEAM LEADERSHIP AND BE RESPONSIBLE FOR EVOLVING, AT THE COUNTRY LEVEL, A MULTIDISCIPLINARY DIMENSION IN SECTORAL DEVELOPMENT ASSISTANCE PROGRAMMES. THESE TASKS SHOULD BE CARRIED OUT IN CONFORMITY WITH THE PRIORITIES ESTABLISHED BY THE COMPETENT NATIONAL AUTHORITIES AND WITH THE ASSISTANCE, AS NECESSARY, OF JOINT INTER-AGENCY ADVISORY GROUPS. SUBJECT TO THE REQUIREMENTS OF INDIVIDUAL COUNTRIES, STEPS SHOULD BE TAKEN TO UNIFY THE COUNTRY OFFICES OF THE VARIOUS UNITED NATIONS ORGANIZATIONS.

9. STEPS SHOULD BE TAKEN TO ENSURE ADEQUATE DEVELOPING COUNTRY REPRESENTATION AT THE EXECUTIVE MANAGEMENT AND OTHER CENTRAL DECISION-MAKING LEVELS OF SECRETARIAL STRUCTURES IN THE AREA OF OPERATIONAL ACTIVITIES FOR DEVELOPMENT OF THE UNITED NATIONS SYSTEM.

1/ IT IS AGREED THAT UNEP, UNICEF, AND WFP ARE TO BE EXCLUDED.

2/ PARAGRAPHS 1-5 OF PART A, SECTION II OF THE ANNEX TO RESOLUTION 2688 (XXV) OF 11 DECEMBER 1970.

UNQUOTE  
YOUNG

UNCLASSIFIED

NNN

## Message Attributes

**Automatic Decaptioning:** X  
**Capture Date:** 01-Jan-1994 12:00:00 am  
**Channel Indicators:** n/a  
**Current Classification:** UNCLASSIFIED  
**Concepts:** REORGANIZATIONS  
**Control Number:** n/a  
**Copy:** SINGLE  
**Sent Date:** 01-Dec-1977 12:00:00 am  
**Decaption Date:** 01-Jan-1960 12:00:00 am  
**Decaption Note:**  
**Disposition Action:** n/a  
**Disposition Approved on Date:**  
**Disposition Case Number:** n/a  
**Disposition Comment:**  
**Disposition Date:** 01-Jan-1960 12:00:00 am  
**Disposition Event:**  
**Disposition History:** n/a  
**Disposition Reason:**  
**Disposition Remarks:**  
**Document Number:** 1977USUNN05167  
**Document Source:** CORE  
**Document Unique ID:** 00  
**Drafter:** n/a  
**Enclosure:** n/a  
**Executive Order:** N/A  
**Errors:** N/A  
**Expiration:**  
**Film Number:** D770446-0931  
**Format:** TEL  
**From:** USUN NEW YORK  
**Handling Restrictions:** n/a  
**Image Path:**  
**ISecure:** 1  
**Legacy Key:** link1977/newtext/t197712102/aaaadjhz.tel  
**Line Count:** 202  
**Litigation Code IDs:**  
**Litigation Codes:**  
**Litigation History:**  
**Locator:** TEXT ON-LINE, ON MICROFILM  
**Message ID:** 5fe4cefb-c188-dd11-92da-001cc4696bcc  
**Office:** ACTION IO  
**Original Classification:** UNCLASSIFIED  
**Original Handling Restrictions:** n/a  
**Original Previous Classification:** n/a  
**Original Previous Handling Restrictions:** n/a  
**Page Count:** 4  
**Previous Channel Indicators:** n/a  
**Previous Classification:** n/a  
**Previous Handling Restrictions:** n/a  
**Reference:** n/a  
**Retention:** 0  
**Review Action:** RELEASED, APPROVED  
**Review Content Flags:**  
**Review Date:** 15-Feb-2005 12:00:00 am  
**Review Event:**  
**Review Exemptions:** n/a  
**Review Media Identifier:**  
**Review Release Date:** n/a  
**Review Release Event:** n/a  
**Review Transfer Date:**  
**Review Withdrawn Fields:** n/a  
**SAS ID:** 108838  
**Secure:** OPEN  
**Status:** NATIVE  
**Subject:** UN RESTRUCTURING: SECTION V (OPERATIONAL ACTIVITIES)  
**TAGS:** EGEN, AORG, UNGA  
**To:** STATE  
**Type:** TE  
**vdkgvwkey:** odbc://SAS/SAS.dbo.SAS\_Docs/5fe4cefb-c188-dd11-92da-001cc4696bcc  
**Review Markings:**  
Margaret P. Grafeld  
Declassified/Released  
US Department of State  
EO Systematic Review  
22 May 2009  
**Markings:** Margaret P. Grafeld Declassified/Released US Department of State EO Systematic Review 22 May 2009